



FTAI AVIATION

Q2 2026 Earnings Supplement

July 2026



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Business Highlights



Overview⁽¹⁾

- Q2 2026 Net Income of \$118M and \$291M of Adjusted EBITDA⁽²⁾
- FTAI Power announced anchor contract for a substantial portion of 2027 delivery target
- Expanded engine maintenance footprint through strategic collaborations in Indonesia and Egypt, and have expansion initiatives in Montreal and Rome



Aerospace Products

- Global production of 296 CFM56 modules in Q2 2026, increasing by 61% versus 184 in Q2 2025
- Q2 2026 Revenue growth of 78% and Adjusted EBITDA growth of 51% year-over-year⁽²⁾
- Generated Adjusted EBITDA margin of 29% in Q2 2026⁽³⁾



Strategic Capital

- 2025 SPV is fully committed and completed its first regular quarterly distribution on June 30th
- 2026 SPV is currently in its initial closing period and has started to make aircraft acquisition commitments



FTAI Power

- Signed \$1.465 billion contract for the Mod-1 CFM56 aeroderivative gas turbines with a leading international cloud service provider
- Mod-1 technology roadmap established to enable product advancement including Combined Cycle and Selective Catalytic Reduction (SCR)



Q2 2026 Key Highlights

Strong performance driven by differentiated business model

\$953 million Revenue

\$118 million Net Income

\$291 million Adjusted EBITDA⁽¹⁾

\$4,489 million Total Assets

\$337 million Cash Balance

2.7x Net Debt / RR Adj. EBITDA^(1,2)

Statement of Operations

USD MILLIONS	Q2 2025	Q1 2026	Q2 2026
Aerospace Products ⁽¹⁾	\$164.9	\$222.6	\$249.7
Aviation Leasing ⁽¹⁾	\$199.3	\$153.0	\$88.2
Corporate & Other ^(1,3)	\$(16.4)	\$(50.0)	\$(46.5)
Adjusted EBITDA⁽¹⁾	\$347.8	\$325.6	\$291.4
Depreciation & Amortization	\$(65.7)	\$(52.3)	\$(52.1)
Interest Expense	\$(64.0)	\$(61.4)	\$(64.1)
Other Adjustments	\$(56.4)	\$(77.7)	\$(57.6)
Net Income	\$161.7	\$134.2	\$117.6

Balance Sheet

USD MILLIONS	Q2 2026
Assets	\$4,489.2
Liabilities	\$4,085.2
Equity	\$404.0



Q2 Business Updates



Secured Customer Contract for Substantial Portion of 2027 Production

ANCHOR CUSTOMER CONTRACT SIGNED

Leading International
Cloud Service Provider



FTAI Power

Proven CFM56 platform & conversion expertise
Industry-leading maintenance & life cycle support



Jereh Group

Expertise in designing & packaging
Complete modular power systems & global supply chain

Key Order Details⁽¹⁾



Deliveries Through November 2027
Equipment delivered in batches to support the customer's rapid power infrastructure buildout.



Five-Year Master Agreement
Allows the customer to issue additional purchase orders to expand the relationship.

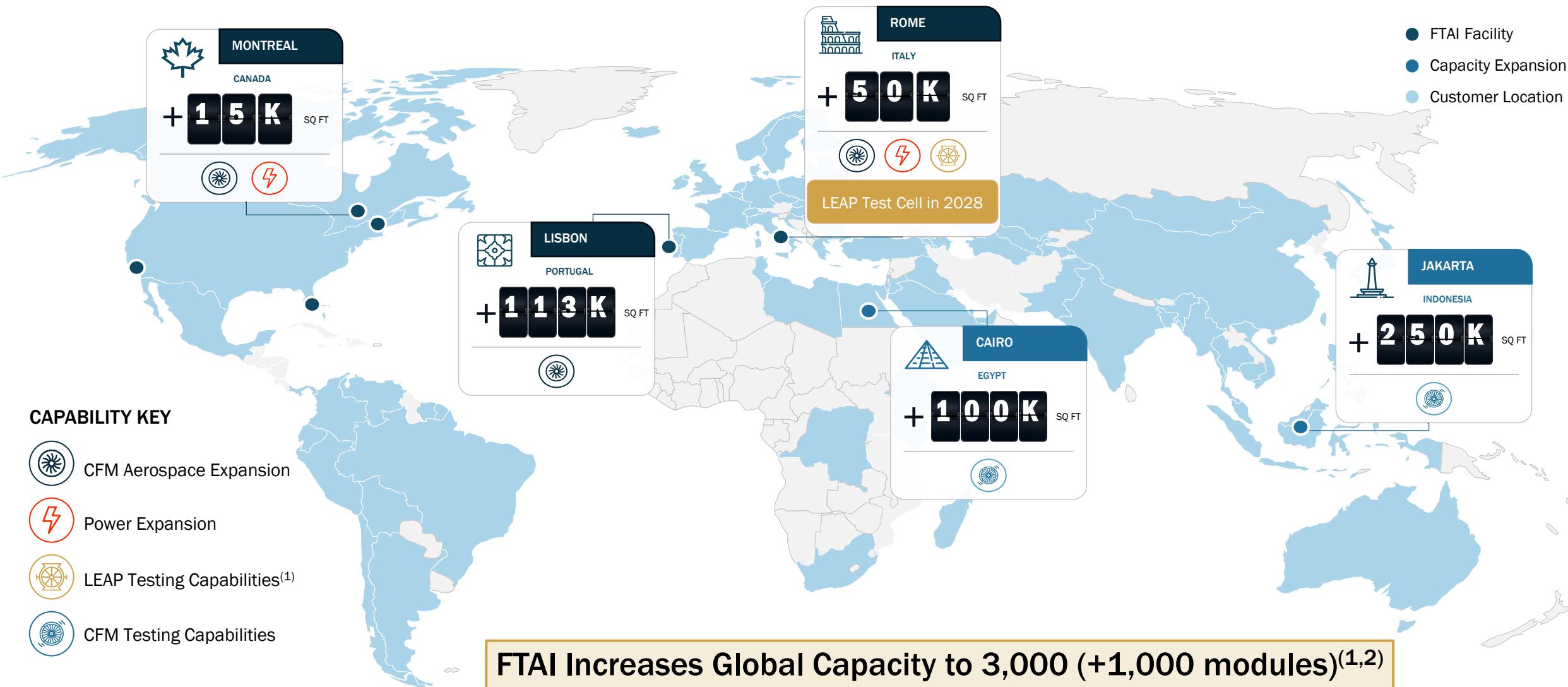


Milestone-Based Payments
Large payment at signing followed by progress payments through production, testing and commissioning.



Performance Adjustment Mechanism
Final price subject to power output adjustment that provides incremental compensation for higher output and caps price reduction for lower output at 10% of equipment value

FTAI Expands Footprint to Serve Growing Global Customer Base



FTAI Increases Global Capacity to 3,000 (+1,000 modules)^(1,2)

(1) Forward looking statement. Based on management estimates; actual results, initial investment and timing of operations may vary. See disclaimers at the beginning of this presentation.
(2) Annual capacity per year at full utilization, including GMF AeroAsia and EgyptAir.

New Collaborations Support Capacity Expansion and Development

 **+ 350,000 sq ft**
MRE & Test Cell⁽¹⁾

 **+ 320**
Technicians

 **+ 2**
Strategic partnerships
expanding our network⁽²⁾

 **Expanded**
Global coverage
across EMEA & APAC⁽²⁾

 **+ 2 Test Cells**
Access to 2 CFM56 and
testing facilities



Cairo, Egypt



CFM56-7B
Light repair



CFM56-7B
Engine testing



100,000 sq ft
MRE & Test Cell



120
Technicians

New MRE Partnerships
Strategic partnership
to service global
MRE customer base



Jakarta, Indonesia



CFM56-5B&7B
Heavy repair



CFM56-5B&7B
Engine testing



250,000 sq ft
MRE & Test Cell



200
Technicians

(1) Square footage comprised of combined maintenance and testing facilities. (2) Forward looking statement. Based on management estimates; actual results, initial investment and timing of operations may vary. See disclaimers at the beginning of this presentation.

Facility Investments Underpin Capacity Growth⁽¹⁾

 **MONTREAL**
CANADA

ADDITIONAL FOOTPRINT

15,000

SQ FT⁽²⁾

 CFM EXPANSION ✓

 POWER EXPANSION ✓

 **LISBON**
PORTUGAL

ADDITIONAL FOOTPRINT

113,000

SQ FT⁽²⁾

 CFM EXPANSION ✓

 POWER EXPANSION ✓

 **ROME**
ITALY

ADDITIONAL FOOTPRINT

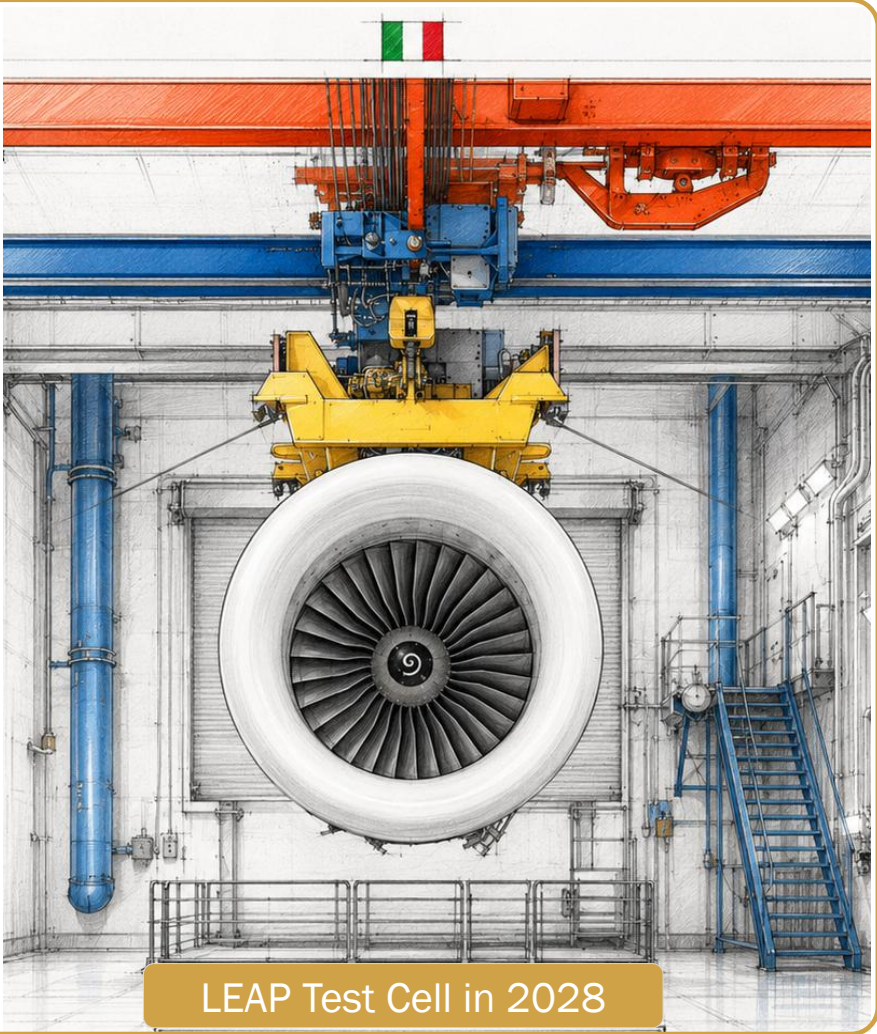
50,000

SQ FT⁽²⁾

 CFM EXPANSION ✓

 POWER EXPANSION ✓

 LEAP TESTING ✓



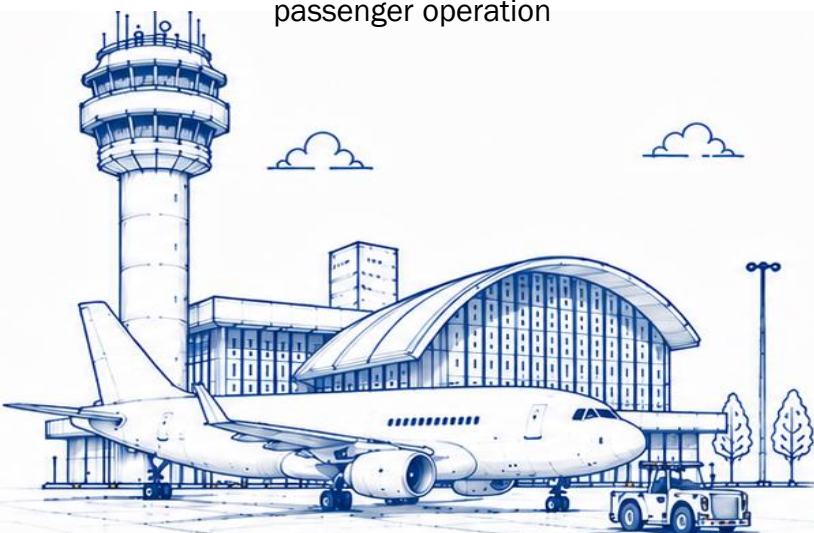
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FTAI & AEI Partner To Meet Growing Demand for 737-800 Freighters

Combination of FTAI's Engine Maintenance Capabilities and AEI's Cargo Conversion Leadership
Expect to Deliver Customized Freighter Solutions at Scale and Lower Cost⁽¹⁾

PASSENGER

Maximize value in higher cycle
passenger operation



0 to 30 yrs

CARGO

Extend life as aircraft age through
lower utilization cargo service



~20 to 40 yrs

POWER

Redeploy proven CFM56 turbine
technology into scalable mobile power



~25 to 50 yrs



Aerospace Products



Aerospace Products

MRE Adoption Continues to Grow

14%

Market Share of CFM56
& V2500 Aftermarket⁽¹⁾



Targeting 25%+
market share⁽¹⁾



51% annual
earnings growth
vs. Q2 2025⁽²⁾



New and repeat
diverse global
customer base

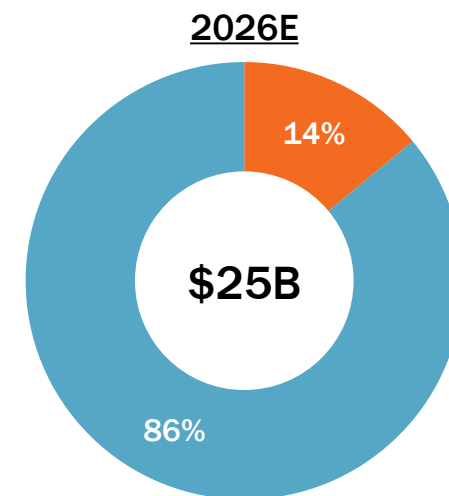
Demand Driven by Best-in-Class Customer Solutions

- Lower fixed price vs. overhaul shop visits
- Minimal downtime
- Operational certainty

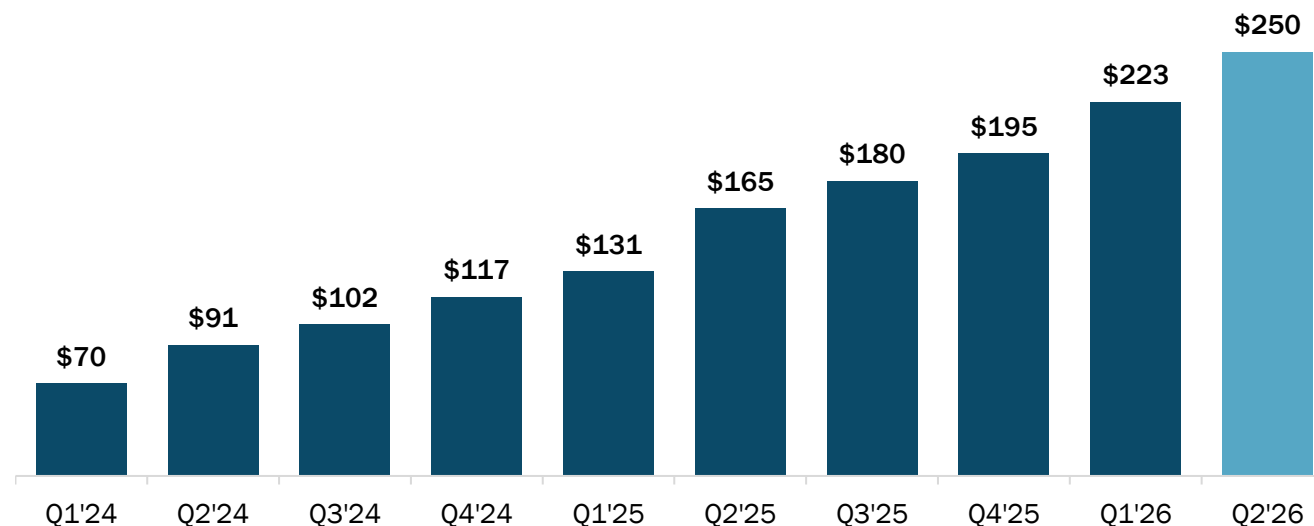
Annual CFM56 / V2500 Commercial MRO Demand⁽¹⁾

FTAI'S CURRENT
ANNUALIZED
MARKET SHARE

~\$3.5B



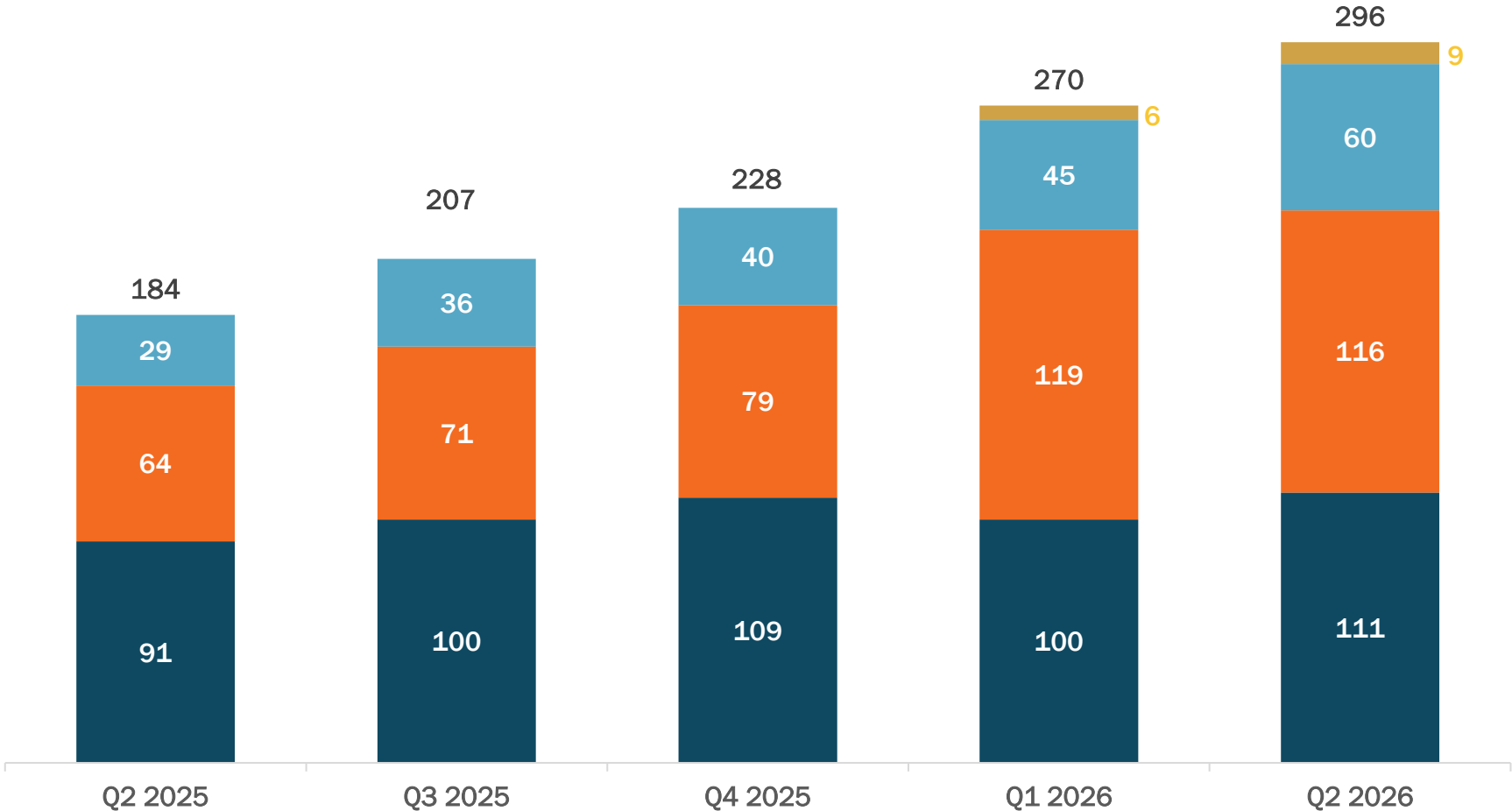
Aerospace Products Adjusted EBITDA⁽³⁾



Significant Momentum in 2026 Global Production

Module Production by Facility⁽¹⁾

■ Montreal ■ Miami ■ Rome ■ Lisbon



Annual Production Outlook^(1,2)

2025A	2026E
Montreal	Montreal
377	450
Miami	Miami
275	475
Europe	Europe
105	275
Total	Total
757	1,200

2027E Production: 1,700⁽³⁾

Total Capacity: 3,000⁽⁴⁾



Strategic Capital



Strategic Capital Highlights

Investment Vehicles

2025 SPV

- Capital fully committed to over 300 aircraft on-lease with 87 airlines in 43 countries
- Completed the first regular quarterly distribution on June 30th
- Closed on inaugural ABS issuance in June

2026 SPV

- Launched the 2026 SPV and started making aircraft acquisition commitments
- Same focused investment strategy, financing structure and deployment period expected

Vehicle Structure



20+ leading institutional investors



Closed End, Draw Down Vehicle



The vehicle has an 18-month investment period and a 5-year harvest period



In aggregate, the vehicle will be 5-7 years in length⁽¹⁾

Investment Strategy

1

Two Types of Aircraft



A320ceo



737NG

2

Must Be On-Lease

Aircraft must have **at least 12 months** remaining on its lease term

3

Engine Exclusivity from FTAI

All engine needs are provided by FTAI via the **MRE Agreement**

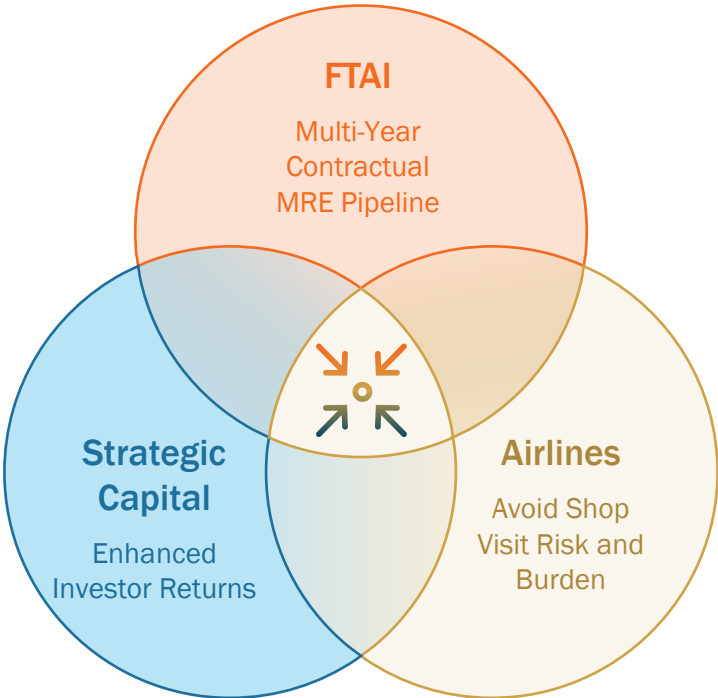
Maximizing Risk-Adjusted Returns Through FTAI's Engine Maintenance Capabilities

Strategic Capital

FTAI's MRE Program Delivers Value for all Parties⁽¹⁾



EXCLUSIVE MRE AGREEMENT: Signed at inception and valid through the life of the vehicle



FTAI

Predictable Demand

Visibility into engine needs multiple years into the future

Engine Feedstock

Steady feedstock of run-out engines for planning and growth

Pre-Build & Optimize

Pre-build engines and optimize available parts



Strategic Capital

Formulaic Pricing

The 2025 and 2026 SPVs receives formulaic pricing for engine exchanges

Built-to-Suit Engines

Engines are "built to suit" the remaining lease term

Lower Risk, Higher Returns

Less maintenance expense and lower reliance on residual values



Airlines

Operational Certainty

Replacement engines ready when needed and airlines fly aircraft longer before exchanges

No Spare Engine Burden

Avoid spare engine expense and inventory burden

Less Downtime

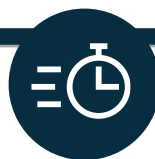
Engine exchanges require less than 3 days of downtime for the aircraft



**FTAI
Power**



The Mod-1 Value Proposition⁽¹⁾



SPEED

Deliver power when it's needed.

- ✓ Available now
- ✓ Fast installation timelines
- ✓ Mobility across sites



SCALE

Built for global deployment.

- 100+ UNITS** delivered in 2027, growing by multiples thereafter
- 1.5MM+ SQ FT** of maintenance facilities enabling scaled production
- 22,000 ENGINES** population of feedstock candidates



COST

Lower cost. Higher efficiency.

- ✓ Reduced downtime through turbine exchanges
- ✓ Lower redundancy requirements with output distributed across multiple units
- ✓ Combined-cycle efficiency

FTAI Mod-1 is the Best Partner to Support Near and Long-Term Power Needs

Rapid Swaps, Maximum Uptime⁽¹⁾

< 48-HOUR TURBINE SWAP



Spare turbines deployed on-site
Redundancy factored into every deployment



Turbine Swaps Minimize Downtime
FTAI will apply its aviation engine exchange philosophy to power

Strategic Joint Venture Built for Speed to Power⁽¹⁾



FTAI POWER



Jerrell

FTAI Power

Power Generation Technology



Proven CFM56
gas turbine platform



Aircraft engine
conversion expertise



Industry-leading maintenance
and rapid turnaround



Life cycle support through
reliable engine supply



**ONE
INTEGRATED
POWER
SOLUTION**

Built for today.
Scaled for
tomorrow.



Jerrell

Manufacturing and System Integration



Expertise in designing and
packaging mobile power system



Complete modular power systems
ready for transport and deployment



Global manufacturing and
supply chain network



Integration of electrical, mechanical
and control systems

Rapid deployment
to meet urgent power
needs

Modular and scalable
from single units to
multi-unit installations

Reliable behind-the-meter
power for critical
operations

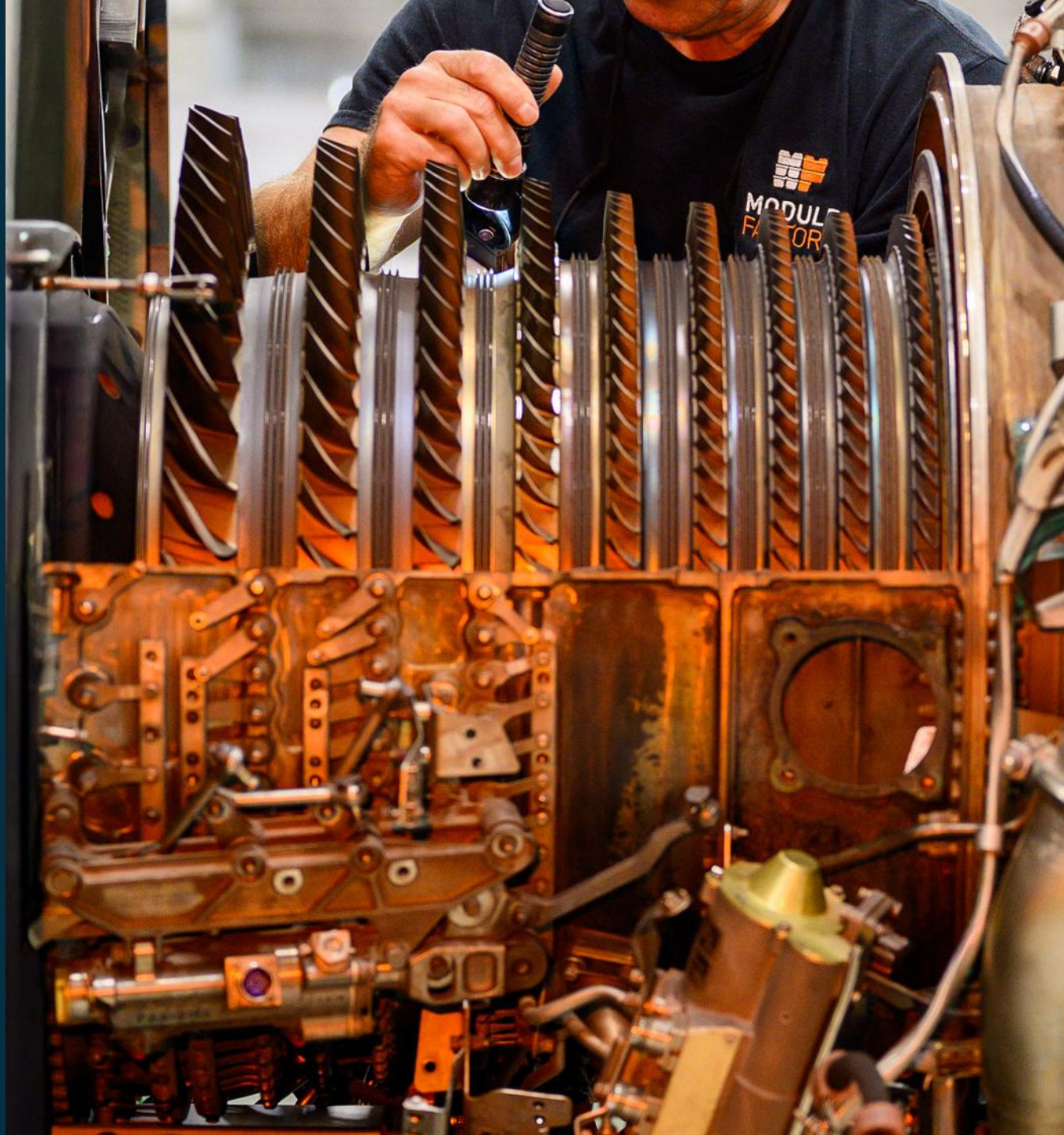
Global manufacturing
capabilities and supply
chain

25MW
trailer-mounted power
solution

Maintenance facilities
can support production of
650+ engines per year



Financial Update



Financial Update

2026 Adj. Free Cash Flow Update⁽¹⁾

\$1.2B Target Adj. Free Cash Flow Before New Growth Initiatives^(2,3)

- Generated \$255 million in Adjusted Free Cash Flow in the first half of 2026 including funding the final capital call of \$95 million for the 2025 SPV commitment
- Allocating an additional \$180 million of capital to FTAI Power to accelerate production build-out, support the Mod-1 launch and develop future capabilities

2026 Adj. Free Cash Flow Outlook^(1,3)

\$s in Millions - Rounded	1H 2026 ⁽²⁾	Remainder	ADJ. ⁽²⁾	Guidance ⁽³⁾
Adj. EBITDA excl. gain on sales & claims⁽⁴⁾	\$574	\$916	(\$130)	\$1,360
Russian Claims	\$48	\$2	-	\$50
Aviation Leasing Asset Sales	\$203	\$72	-	\$275
Net Interest Expense	(\$119)	(\$111)	(\$10)	(\$240)
Inventory W/C and Maintenance Capex	(\$407)	\$277	(\$18)	(\$148)
Other W/C	\$126	(\$221)	\$121	\$26
SCI Reconciliation to Cash Distributions	(\$29)	(\$31)	-	(\$60)
SCI I Investment	(\$95)	\$0	-	(\$95)
Subtotal	\$301	\$904	(\$37)	\$1,168
<u>New Growth Initiatives</u>				
SCI II Investment	\$0	(\$190)	\$150	(\$40)
FTAI Power	(\$46)	(\$54)	(\$150)	(\$250)
Adjusted Free Cash Flow	\$255	\$660	(\$37)	\$878

Key Updates

Guidance Adjustments

- \$100M adjustment from reallocation of Module production to MRE network over maintaining engine leasing portfolio
- Increased FTAI Power research and development expenditure by \$30M to continue to advance new capability development
- Additional economies of scale in Aerospace Products driving improved working capital outlook

Growth Investments⁽³⁾

- 2026 SPV capital call financing facility will bridge a substantial portion of FTAI's equity co-investment funding to 2027
- Accelerating Mod-1 production build out following successful engineering testing and robust commercial demand

Financial Update

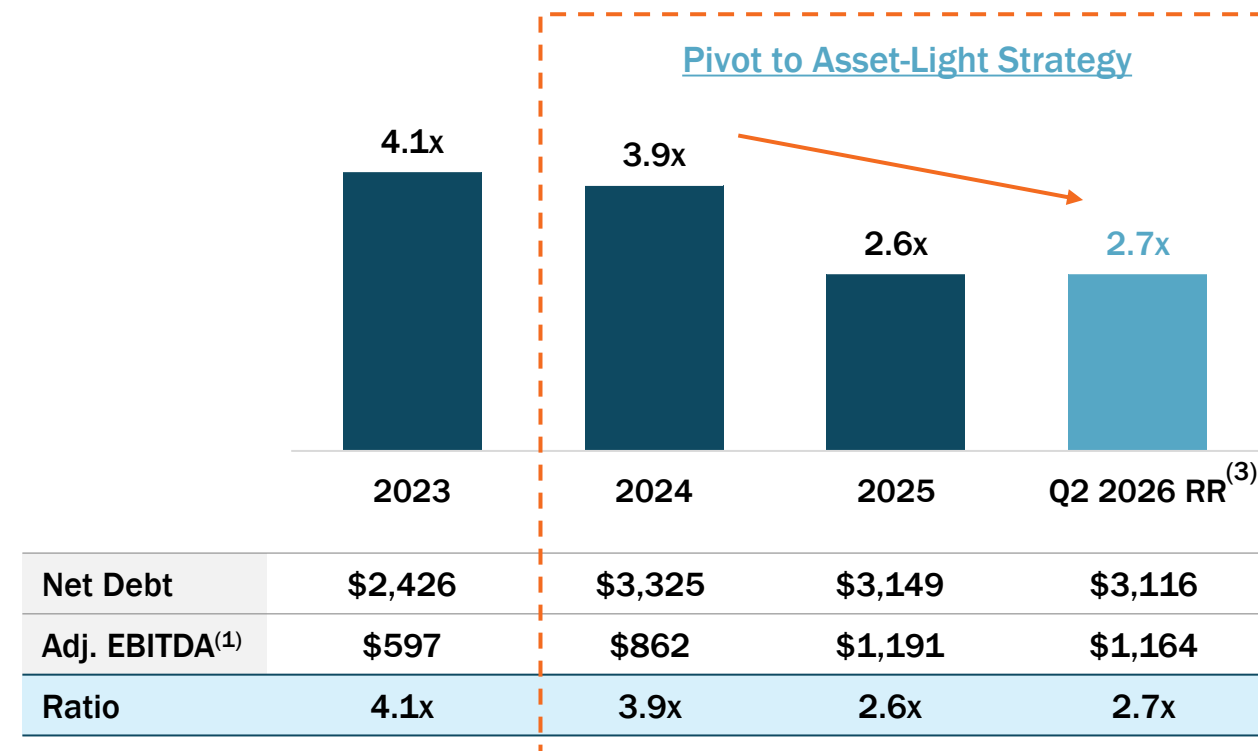
Capital Structure

Significant Growth in Adj. EBITDA⁽¹⁾ Generation Due to Operational Leverage

- Leverage multiple of 2.7x within target range of 2.5x – 3.0x
- FTAI credit rating upgraded from Ba2 to Ba1 by Moodys during Q2 2026
- Total liquidity available of \$2.362 billion including undrawn \$2.025 billion revolver facility⁽²⁾

\$s in Millions (Rounded)	Q2 2026
Total Debt	\$3,453
Less: Cash	\$(337)
Net Debt	\$3,116
Adj. EBITDA ⁽¹⁾	\$291
Annualized	4x
Adj. EBITDA ⁽¹⁾	\$1,164
Net Debt / Adj. EBITDA⁽¹⁾	2.7x

Net Debt / Adj EBITDA⁽¹⁾





Business Segments



Aerospace Products

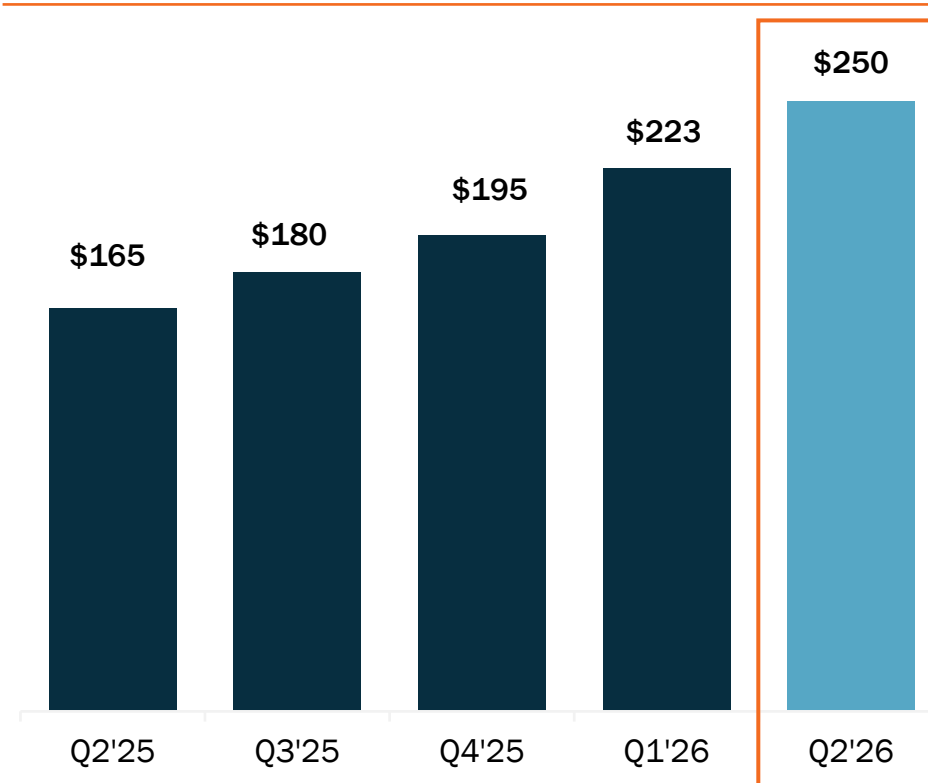
Innovative Maintenance Solutions for the CFM56 and V2500 Engines

- Generated \$875 million in revenue, 78% growth versus \$490.3 million in prior year
- Annual growth of 51% in Adj. EBITDA⁽¹⁾ versus Q2 2025
- Q2 2026 includes \$182.8 million in MRE Contract Revenue from SCI

Statement of Operations

USD MILLIONS	Q2 2025	Q3 2025	Q4 2025	Q1 2026	Q2 2026
Total Revenue	\$490.3	\$517.9	\$563.0	\$743.8	\$875.0
Total Expenses	\$(331.6)	\$(343.2)	\$(379.9)	\$(526.5)	\$(630.6)
Other	\$(25.1)	\$(26.1)	\$(23.6)	\$(33.6)	\$(50.2)
Net Income Attributable to Shareholders	\$133.6	\$148.6	\$159.5	\$183.7	\$194.2
Adjusted EBITDA ⁽¹⁾	\$164.9	\$180.4	\$195.0	\$222.6	\$249.7

Adj EBITDA⁽¹⁾



Aviation Leasing

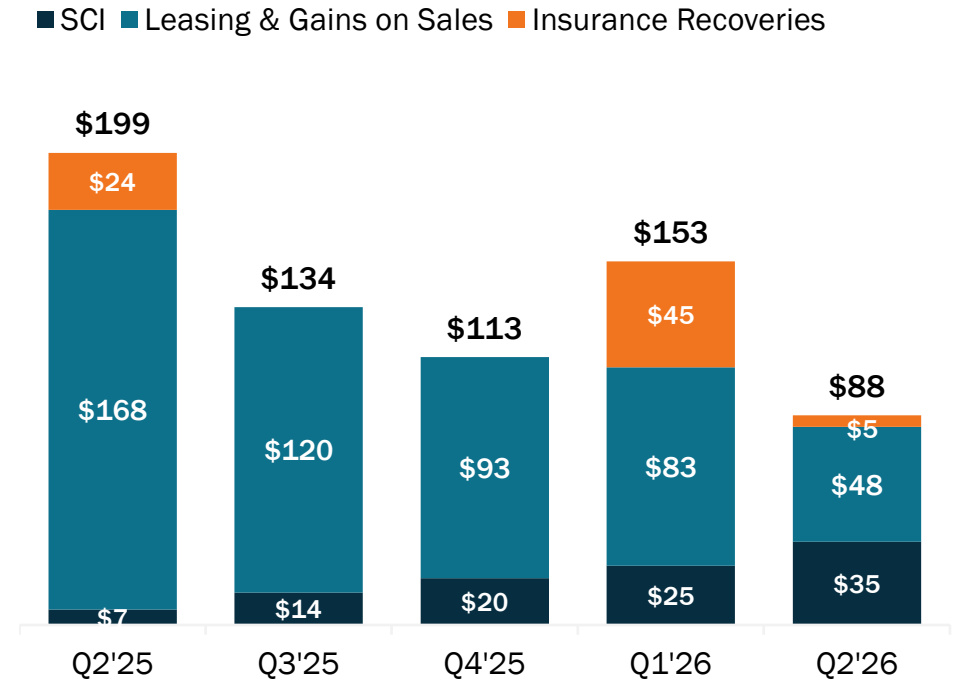
Continued Mix Shift Reflects Long-Term Focus on SCI and Engine Leasing

- \$88.2 million Adj. EBITDA for Q2 2026 including insurance recoveries of \$5.0 million⁽¹⁾
- \$35.0 million Strategic Capital Adj. EBITDA contribution including \$7.0 million servicing fees and \$28.0 million return from 19% co-investment
- Segment earnings to continue to shift towards larger SCI contribution versus balance sheet leasing assets

Statement of Operations

\$s in Millions	Q2 2025	Q3 2025	Q4 2025	Q1 2026	Q2 2026
Total Revenue	\$186.0	\$149.2	\$99.0	\$86.9	\$78.0
Total Expenses	\$(113.9)	\$(98.7)	\$(63.6)	\$(74.2)	\$(75.9)
Other	\$34.3 ⁽²⁾	\$(8.9)	\$10.9	\$51.7 ⁽²⁾	\$18.8 ⁽²⁾
Net Income Attributable to Shareholders	\$106.4	\$41.6	\$46.3	\$64.4	\$20.9
Adjusted EBITDA ⁽¹⁾	\$199.3	\$134.4	\$113.2	\$153.0	\$88.2

Adj EBITDA⁽¹⁾



Corporate & Other

Substantial Liquidity and Low Cost of Capital to Support Sustained Growth

- \$2.025B revolver credit facility undrawn as of June 30, 2026
- 6.5% weighted average cost of \$3.5B Senior Notes
- Robust financial position with no corporate bond maturities through May 2028

Statement of Operations

\$s in Millions	Q2 2025	Q3 2025	Q4 2025	Q1 2026	Q2 2026
Total Revenue	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
Total Expenses	(\$20.3)	(\$24.2)	(\$39.6)	(\$59.6)	(\$51.8)
Other	(\$53.1)	(\$48.1)	(\$47.3)	(\$44.4)	(\$39.1)
Net Loss	(\$73.4)	(\$72.3)	(\$86.9)	(\$104.0)	(\$90.9)
Adj. EBITDA ⁽¹⁾	(\$11.4)	(\$13.5)	(\$24.0)	(\$40.0)	(\$39.9)

Corporate Debt

USD MILLIONS	Q2 2026
Corporate Revolver	\$0.0
Corporate Bonds	\$3,500.0
Other ⁽²⁾	\$(46.7)
Total Debt	\$3,453.3
Interest Expense	\$64.1

End Notes

Slide	Footnote Description
3	1. This is a forward-looking statement. See disclaimers at beginning of presentation. Based on management's estimates and may vary materially from actual results. 2. This is a Non-GAAP measure. See Reconciliation of Non-GAAP Measures section in Appendix for a reconciliation to the most comparable GAAP measure for Adjusted EBITDA. 3. Adj. EBITDA margin defined as Adj. EBITDA divided by revenue.
4	1. This is a Non-GAAP measure. See Reconciliation of Non-GAAP Measures section in Appendix for a reconciliation to the most comparable GAAP measure for Adjusted EBITDA. 2. Run-Rate Adjusted EBITDA is defined as Q2'26 annualized. Refer to Slide 23 for supporting calculation. 3. Includes eliminations of negative \$4.9 million in Q2 2025, negative \$10.0 million Q1 2026, and negative \$6.6 million in Q2 2026.
12	1. Estimated annual maintenance spend on the CFM56 and V2500 engines approximately \$25 billion, per Aviation Week. Market share of ~14% is derived by annualizing Q2 2026 Aerospace Products revenue of \$875 million and dividing it by the estimated total annual maintenance spend. 2. This is a Non-GAAP measure. See Reconciliation of Non-GAAP Measures section in Appendix for a reconciliation to the most comparable GAAP measure. Year-over-year growth of 51% reflects Adjusted EBITDA Q2 2026 of \$249.7 million compared to Q2 2025 \$164.9 million. 3. This is a Non-GAAP measure. See Reconciliation of Non-GAAP Measures section in Appendix for a reconciliation to the most comparable GAAP measure for Adjusted EBITDA.

End Notes

Slide	Footnote Description
13	1. Rome facility is a joint venture. Q2 2025 Rome production is as of signing in Q2 2025. Production includes Q4 2025 Medley facility operations, including prior to December 2025 acquisition 2. This is a forward-looking statement. See disclaimers at beginning of presentation. Based on management's estimates and may vary materially from actual results. 3. 2027E production, including GMF AeroAsia and EgyptAir partnerships. 4. Annual capacity per year at full utilization, including GMF AeroAsia and EgyptAir.
22	1. This is a Non-GAAP measure. Adjusted Free Cash Flow for the first half of 2026 is comprised of net cash used in operating activities of (\$265.3) million, net cash provided by investing activities of \$515.7 million plus adjustments for \$4.1 million Investment in unconsolidated entities (which excludes the 2025 SPV) for the six months ended June 30, 2026. 2. 1H 2026 Adj Free Cash Flow before New Growth Initiatives primarily comprised of: i) Proceeds from settlement of insurance claims of \$48.3 million, ii) Proceeds from sale of assets to the 2025 SPV of \$175.7 million and Asset sales revenue of \$27.1 million, iii) Interest expense paid of \$119.0 million, iv) Change in inventory working capital, comprised of Aerospace inventory (\$407.0) million and FTAI Power inventory (\$46.0) million, iv) Change in other working capital of \$125.9 million, v) Aviation leasing segment Pro-rata share of Adjusted EBITDA of \$47.8 million and Return of capital from unconsolidated entities of (\$19.2) million and, (vi) Investment in the 2025 SPV of (\$95.1) million. 3. This is a forward-looking statement. See disclaimers at beginning of presentation. 4. 1H 2026 Adj. EBITDA of \$617.0 million, excluding: Gain on sales to the 2025 SPV of \$17.6 million, Asset sales revenue of \$27.1 million, Aviation Leasing segment cost of sales of (\$34.5) million, Gain on insurance recoveries of \$49.5 million and intra-segment eliminations of (\$16.6) million.
26	1. This is a Non-GAAP measure. See Reconciliation of Non-GAAP Measures section in Appendix for a reconciliation to the most comparable GAAP measure. 2. Includes \$30.1 million, \$24.2 million, \$44.6 million, \$5.0 million related to insurance recoveries in Q1 2025, Q2 2025, Q1 2026, and Q2 2026, respectively.
27	1. This is a Non-GAAP measure. See Reconciliation of Non-GAAP Measures section in Appendix for a reconciliation to the most comparable GAAP measure. 2. Deferred financing costs and bond issuance premium & discount.



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Statement of Operations by Segment (unaudited)

For the Three Months Ended June 30, 2026

(\$ in thousands)

	Aerospace Products	Aviation Leasing	Corporate and Other	Eliminations	Total
Revenues	\$ 875,028	\$ 78,057	\$ —	\$ —	\$ 953,085
Expenses					
Cost of sales	614,529	21,253	—	—	635,782
Operating expenses	10,997	11,785	44,785	—	67,567
General and administrative	—	—	2,245	—	2,245
Acquisition and transaction expenses	144	1,848	3,707	—	5,699
Depreciation and amortization	4,903	40,985	1,098	—	46,986
Total expenses	\$ 630,573	\$ 75,871	\$ 51,835	\$ —	\$ 758,279
Other income (expense)					
Interest expense	—	—	(64,102)	—	(64,102)
Equity in (losses) earnings of unconsolidated entities ⁽¹⁾	(182)	16,749	—	(6,597)	9,970
Gain on sale to the 2025 Partnership	—	2,465	—	—	2,465
Other income	(59)	7,237	396	—	7,574
Total other income (expense)	\$ (241)	\$ 26,451	\$ (63,706)	\$ (6,597)	\$ (44,093)
Income (loss) before income taxes	244,214	28,637	(115,541)	(6,597)	150,713
Provision for (benefit from) income taxes	49,970	7,771	(32,122)	—	25,619
Net income (loss)	\$ 194,244	\$ 20,866	\$ (83,419)	\$ (6,597)	\$ 125,094
Less: Dividends on preferred shares	—	—	3,709	—	3,709
Less: Loss on redemption of preferred shares	—	—	3,800	—	3,800
Net income (loss) attributable to shareholders	\$ 194,244	\$ 20,866	\$ (90,928)	\$ (6,597)	\$ 117,585
Adjusted EBITDA ⁽²⁾	\$ 249,716	\$ 88,210	\$ (39,885)	\$ (6,597)	\$ 291,444

Statement of Operations by Segment (unaudited)

For the Three Months Ended June 30, 2025

(\$ in thousands)

	Aerospace Products	Aviation Leasing	Corporate and Other	Eliminations	Total
Revenues	\$ 490,271	\$ 185,966	\$ —	\$ —	\$ 676,237
Expenses					
Cost of sales	317,469	51,789	—	—	369,258
Operating expenses	8,989	11,089	14,250	—	34,328
General and administrative	—	—	2,442	—	2,442
Acquisition and transaction expenses	1,414	577	2,498	—	4,489
Depreciation and amortization	3,704	50,423	1,109	—	55,236
Total expenses	\$ 331,576	\$ 113,878	\$ 20,299	\$ —	\$ 465,753
Other income (expense)					
Interest expense	—	—	(63,965)	—	(63,965)
Equity in earnings (losses) of unconsolidated entities ⁽¹⁾	714	(782)	—	(4,935)	(5,003)
Gain on sale to the 2025 Partnership	—	34,604	—	—	34,604
Other income	—	26,974	182	—	27,156
Total other income (expense)	\$ 714	\$ 60,796	\$ (63,783)	\$ (4,935)	\$ (7,208)
Income (loss) before income taxes	159,409	132,884	(84,082)	(4,935)	203,276
Provision for (benefit from) income taxes	25,827	26,453	(14,402)	—	37,878
Net income (loss)	\$ 133,582	\$ 106,431	\$ (69,680)	\$ (4,935)	\$ 165,398
Less: Dividends on preferred shares	—	—	3,709	—	3,709
Less: Loss on redemption of preferred shares	—	—	—	—	—
Net income (loss) attributable to shareholders	\$ 133,582	\$ 106,431	\$ (73,389)	\$ (4,935)	\$ 161,689
Adjusted EBITDA⁽²⁾	\$ 164,864	\$ 199,303	\$ (11,427)	\$ (4,935)	\$ 347,805

Statement of Operations by Segment (unaudited)

For the Six Months Ended June 30, 2026

(\$ in thousands)

	Aerospace Products	Aviation Leasing	Corporate and Other	Eliminations	Total
Revenues	\$ 1,618,843	\$ 164,939	\$ —	\$ —	\$ 1,783,782
Expenses					
Cost of sales	1,125,541	34,509	—	—	1,160,050
Operating expenses	21,836	22,060	88,658	—	132,554
General and administrative	—	—	4,658	—	4,658
Acquisition and transaction expenses	129	6,034	15,897	—	22,060
Depreciation and amortization	9,581	87,470	2,224	—	99,275
Total expenses	\$ 1,157,087	\$ 150,073	\$ 111,437	\$ —	\$ 1,418,597
Other income (expense)					
Interest expense	—	—	(125,509)	—	(125,509)
Equity in (losses) earnings of unconsolidated entities ⁽¹⁾	(222)	24,426	—	(16,597)	7,607
Gain on sale to the 2025 Partnership	—	17,633	—	—	17,633
Other income	112	54,476	568	—	55,156
Total other income (expense)	\$ (110)	\$ 96,535	\$ (124,941)	\$ (16,597)	\$ (45,113)
Income (loss) before income taxes	461,646	111,401	(236,378)	(16,597)	320,072
Provision for (benefit from) income taxes	83,667	26,097	(52,685)	—	57,079
Net income (loss)	\$ 377,979	\$ 85,304	\$ (183,693)	\$ (16,597)	\$ 262,993
Less: Dividends on preferred shares	—	—	7,418	—	7,418
Less: Loss on redemption of preferred shares	—	—	3,800	—	3,800
Net income (loss) attributable to shareholders	\$ 377,979	\$ 85,304	\$ (194,911)	\$ (16,597)	\$ 251,775
Adjusted EBITDA ⁽²⁾	\$ 472,292	\$ 241,169	\$ (79,843)	\$ (16,597)	\$ 617,021

Statement of Operations by Segment (unaudited)

For the Six Months Ended June 30, 2025

(\$ in thousands)

	Aerospace Products	Aviation Leasing	Corporate and Other	Eliminations	Total
Revenues	\$ 855,334	\$ 322,979	\$ 4	\$ —	\$ 1,178,317
Expenses					
Cost of sales	546,224	71,748	—	—	617,972
Operating expenses	14,676	18,515	33,575	—	66,766
General and administrative	—	—	5,558	—	5,558
Acquisition and transaction expenses	2,546	3,482	5,753	—	11,781
Depreciation and amortization	7,288	105,484	2,026	—	114,798
Total expenses	\$ 570,734	\$ 199,229	\$ 46,912	\$ —	\$ 816,875
Other income (expense)					
Interest expense	—	—	(126,005)	—	(126,005)
Equity in earnings (losses) of unconsolidated entities ⁽¹⁾	827	(1,559)	—	(11,885)	(12,617)
Gain on sale to the 2025 Partnership	—	45,474	—	—	45,474
Other income	—	59,593	634	—	60,227
Total other income (expense)	\$ 827	\$ 103,508	\$ (125,371)	\$ (11,885)	\$ (32,921)
Income (loss) before income taxes	285,427	227,258	(172,279)	(11,885)	328,521
Provision for (benefit from) income taxes	45,202	43,801	(28,266)	—	60,737
Net income (loss)	\$ 240,225	\$ 183,457	\$ (144,013)	\$ (11,885)	\$ 267,784
Less: Dividends on preferred shares	—	—	9,824	—	9,824
Less: Loss on redemption of preferred shares	—	—	6,327	—	6,327
Net income (loss) attributable to shareholders	\$ 240,225	\$ 183,457	\$ (160,164)	\$ (11,885)	\$ 251,633
Adjusted EBITDA⁽²⁾	\$ 295,809	\$ 361,292	\$ (28,853)	\$ (11,885)	\$ 616,363



Appendix

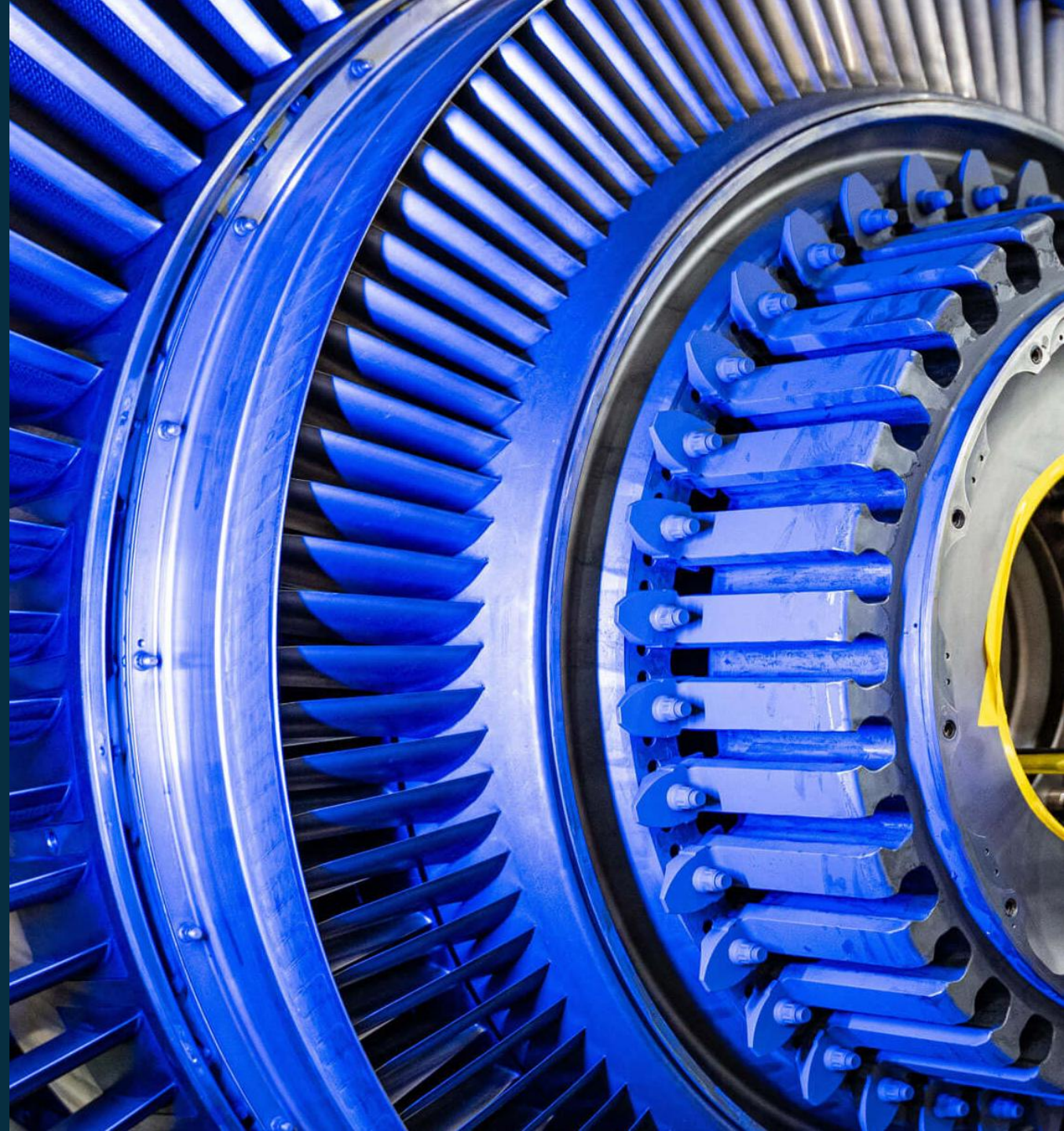
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Consolidated - Comparative Statements of Operations (unaudited)

(\$ in thousands)	6/30/2025	9/30/2025	12/31/2025	3/31/2026	6/30/2026
Revenues					
Aerospace products revenue	\$ 420,686	\$ 459,206	\$ 456,139	\$ 522,585	\$ 692,229
MRE Contract revenue	69,585	58,663	106,902	221,230	182,799
Lease income	62,439	55,072	49,259	39,892	27,765
Maintenance revenue	73,104	52,370	43,418	30,599	25,793
Asset sales revenue	47,915	38,461	1,630	10,184	16,925
Other revenue ⁽¹⁾	2,508	3,292	4,680	6,207	7,574
Total revenues	\$ 676,237	\$ 667,064	\$ 662,028	\$ 830,697	\$ 953,085
Expenses					
Cost of sales	369,258	362,922	368,825	524,268	635,782
Operating expenses	34,328	39,092	46,683	64,987	67,567
General and administrative	2,442	1,829	2,091	2,413	2,245
Acquisition and transaction expenses	4,489	7,066	9,740	16,361	5,699
Depreciation and amortization	55,236	55,278	55,721	52,289	46,986
Total expenses	\$ 465,753	\$ 466,187	\$ 483,060	\$ 660,318	\$ 758,279
Other (expense) income					
Interest expense	(63,965)	(60,784)	(60,962)	(61,407)	(64,102)
Equity in (losses) earnings of unconsolidated entities ⁽²⁾	(5,003)	(4,224)	10,023	(2,363)	9,970
Gain on sale to the 2025 Partnership	34,604	4,609	(3,703)	15,168	2,465
Other income	27,156	3,570	9,789	47,582	7,574
Total other expense	\$ (7,208)	\$ (56,829)	\$ (44,853)	\$ (1,020)	\$ (44,093)
Net income before income taxes	203,276	144,048	134,115	169,359	150,713
Provision for income taxes	37,878	26,330	18,553	31,460	25,619
Net income	165,398	117,718	115,562	137,899	125,094
Less: Dividends on preferred shares	3,709	3,709	3,710	3,709	3,709
Less: Loss on redemption of preferred shares	—	—	—	—	3,800
Net income attributable to shareholders	\$ 161,689	\$ 114,009	\$ 111,852	\$ 134,190	\$ 117,585
Adjusted EBITDA ⁽³⁾	\$ 347,805	\$ 297,381	\$ 277,178	\$ 325,577	\$ 291,444

1. Includes servicing fees of \$2,052, \$3,035, \$4,515, \$5,861 and \$6,988, for the three months ended June 30, 2025, September 30, 2025, December 31, 2025, March 31, 2026 and June 30, 2026, respectively, from the 2025 Partnership.

2. Includes profit eliminations of \$(6,950), \$(4,935), \$(3,908), \$(7,036), \$(10,000) and \$(6,597) for the three months ended June 30, 2025, September 30, 2025, December 31, 2025, March 31, 2026 and June 30, 2026, respectively, for sales to the 2025 Partnership within the Aerospace Products segment.

3. This is a Non-GAAP measure. See Reconciliation of Non-GAAP Measures section in Appendix for a reconciliation to the most comparable GAAP measure.

Aerospace Products - Comparative Statements of Operations (unaudited)

(\$ in thousands)	6/30/2025	9/30/2025	12/31/2025	3/31/2026	6/30/2026
Revenues					
Aerospace products revenue	\$ 420,686	\$ 459,206	\$ 456,139	\$ 522,585	\$ 692,229
MRE contract revenue	69,585	58,663	106,902	221,230	182,799
Total revenues	\$ 490,271	\$ 517,869	\$ 563,041	\$ 743,815	\$ 875,028
Expenses					
Cost of sales	317,469	328,153	365,991	511,012	614,529
Operating expenses	8,989	10,545	9,293	10,839	10,997
Acquisition and transaction expenses	1,414	599	53	(15)	144
Depreciation and amortization	3,704	3,930	4,546	4,678	4,903
Total expenses	\$ 331,576	\$ 343,227	\$ 379,883	\$ 526,514	\$ 630,573
Other income (expense)					
Equity in earnings (losses) of unconsolidated entities	714	767	1,302	(40)	(182)
Other Income	—	—	5,441	171	(59)
Total other income (expense)	\$ 714	\$ 767	\$ 6,743	\$ 131	\$ (241)
Net income before income taxes	159,409	175,409	189,901	217,432	244,214
Provision for income taxes	25,827	26,815	30,374	33,697	49,970
Net income attributable to shareholders	\$ 133,582	\$ 148,594	\$ 159,527	\$ 183,735	\$ 194,244
Adjusted EBITDA ⁽¹⁾	\$ 164,864	\$ 180,421	\$ 195,022	\$ 222,576	\$ 249,716

Aviation Leasing - Comparative Statements of Operations (unaudited)

(\$ in thousands)	6/30/2025	9/30/2025	12/31/2025	3/31/2026	6/30/2026
Revenues					
Lease income	\$ 62,439	\$ 55,072	\$ 49,259	\$ 39,892	\$ 27,765
Maintenance revenue	73,104	52,370	43,418	30,599	25,793
Asset sales revenue	47,915	38,461	1,630	10,184	16,925
Other revenue ⁽¹⁾	2,508	3,292	4,680	6,207	7,574
Total revenues	\$ 185,966	\$ 149,195	\$ 98,987	\$ 86,882	\$ 78,057
Expenses					
Cost of sales	51,789	34,769	2,834	13,256	21,253
Operating expenses	11,089	10,146	8,646	10,275	11,785
Acquisition and transaction expenses	577	3,571	2,129	4,186	1,848
Depreciation and amortization	50,423	50,226	49,977	46,485	40,985
Total expenses	\$ 113,878	\$ 98,712	\$ 63,586	\$ 74,202	\$ 75,871
Other income					
Equity in (losses) earnings of unconsolidated entities	(782)	(1,083)	15,757	7,677	16,749
Gain on sale to the 2025 Partnership	34,604	4,609	(3,703)	15,168	2,465
Other income	26,974	2,103	2,759	47,239	7,237
Total other income	\$ 60,796	\$ 5,629	\$ 14,813	\$ 70,084	\$ 26,451
Net income before income taxes	132,884	56,112	50,214	82,764	28,637
Provision for income taxes	26,453	14,500	3,931	18,326	7,771
Net income attributable to shareholders	\$ 106,431	\$ 41,612	\$ 46,283	\$ 64,438	\$ 20,866
Adjusted EBITDA ⁽²⁾	\$ 199,303	\$ 134,408	\$ 113,212	\$ 152,959	\$ 88,210

Corporate and Other - Comparative Statements of Operations (unaudited)

(\$ in thousands)	6/30/2025	9/30/2025	12/31/2025	3/31/2026	6/30/2026
Revenues					
Lease income	\$ —	\$ —	\$ —	\$ —	\$ —
Other revenue	—	—	—	—	—
Total revenues	\$ —	\$ —	\$ —	\$ —	\$ —
Expenses					
Operating expenses	14,250	18,401	28,744	43,873	44,785
General and administrative	2,442	1,829	2,091	2,413	2,245
Acquisition and transaction expenses	2,498	2,896	7,558	12,190	3,707
Depreciation and amortization	1,109	1,122	1,198	1,126	1,098
Total expenses	\$ 20,299	\$ 24,248	\$ 39,591	\$ 59,602	\$ 51,835
Other (expense) income					
Interest expense	(63,965)	(60,784)	(60,962)	(61,407)	(64,102)
Other income	182	1,467	1,589	172	396
Total other expense	\$ (63,783)	\$ (59,317)	\$ (59,373)	\$ (61,235)	\$ (63,706)
Net loss before income taxes	(84,082)	(83,565)	(98,964)	(120,837)	(115,541)
Benefit from income taxes	(14,402)	(14,985)	(15,752)	(20,563)	(32,122)
Net loss	\$ (69,680)	\$ (68,580)	\$ (83,212)	\$ (100,274)	\$ (83,419)
Less: Dividends on preferred shares	3,709	3,709	3,710	3,709	3,709
Less: Loss on redemption of preferred shares	—	—	—	—	3,800
Net loss attributable to shareholders	\$ (73,389)	\$ (72,289)	\$ (86,922)	\$ (103,983)	\$ (90,928)
Adjusted EBITDA ⁽¹⁾	\$ (11,427)	\$ (13,540)	\$ (24,020)	\$ (39,958)	\$ (39,885)



Appendix

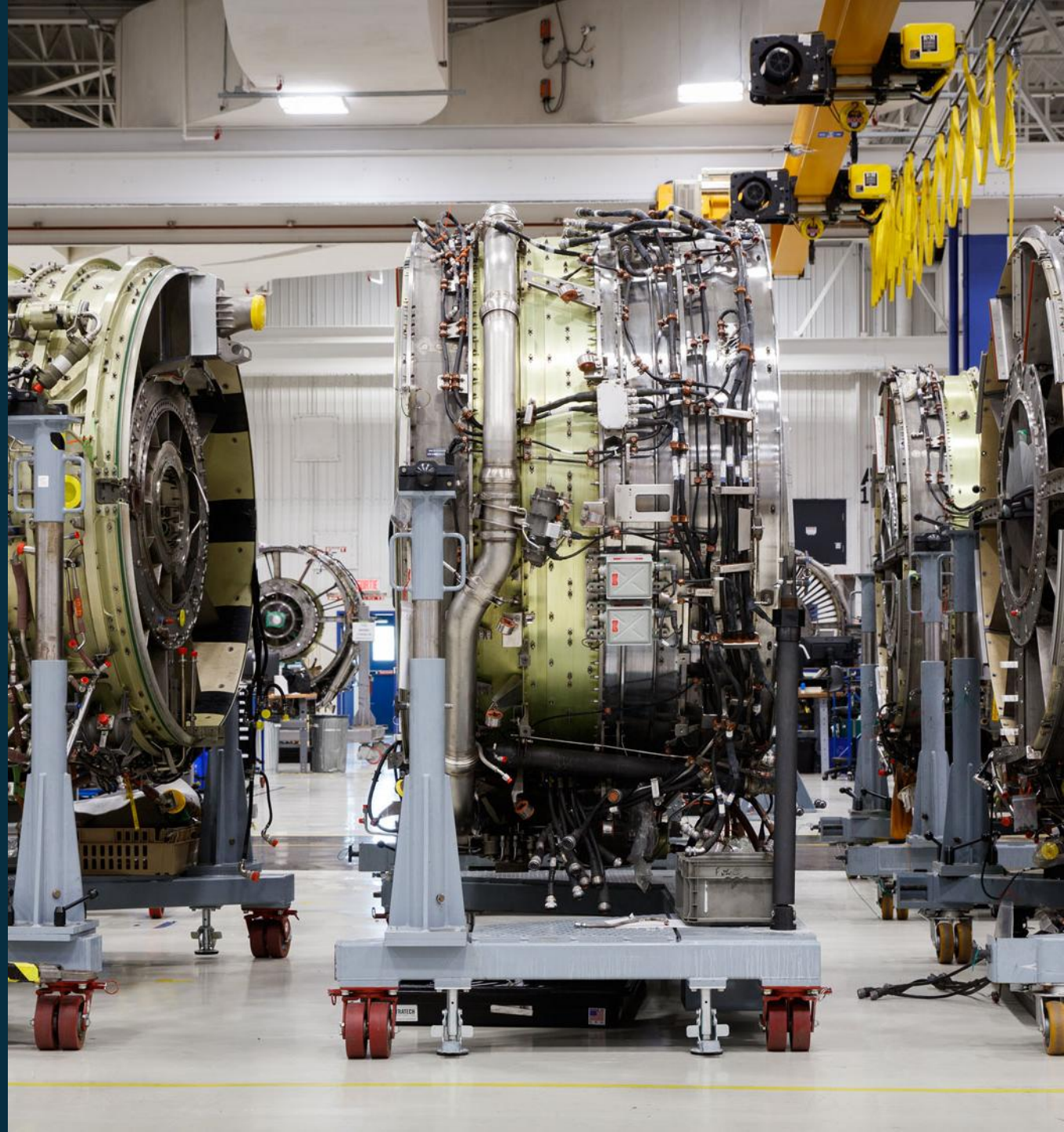
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Condensed Balance Sheets

(\$s in thousands)	(unaudited)	
	June 30, 2026	December 31, 2025
Gross Property, Plant and Equipment (PP&E)	\$ 169,217	\$ 145,206
Accumulated Depreciation on PP&E	(34,475)	(25,138)
Net PP&E	\$ 134,742	\$ 120,068
Gross Leasing Equipment	1,528,257	2,057,624
Accumulated Depreciation on Leasing Equipment	(381,884)	(511,820)
Net Leasing Equipment	\$ 1,146,373	\$ 1,545,804
Inventory, net	1,544,592	1,193,773
Intangible Assets, net	13,048	19,929
Goodwill	94,221	94,221
All Other Assets ⁽¹⁾	1,556,186	1,399,963
Total Assets	\$ 4,489,162	\$ 4,373,758
Debt, net	3,453,320	3,448,891
All Other Liabilities	631,855	590,693
Total Liabilities	\$ 4,085,175	\$ 4,039,584
Total Shareholders' equity	\$ 403,987	\$ 334,174
Total Liabilities and Equity	\$ 4,489,162	\$ 4,373,758



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Adjusted EBITDA Reconciliation by Segment (unaudited)

(\$s in thousands)	For the Three Months Ended June 30, 2026				
	Aerospace Products	Aviation Leasing	Corporate and Other	Eliminations	Total
Net income (loss) attributable to shareholders	\$ 194,244	\$ 20,866	\$ (90,928)	\$ (6,597)	\$ 117,585
Add: Provision for (benefit from) income taxes	49,970	7,771	(32,122)	—	25,619
Add: Equity-based compensation expense	223	361	6,748	—	7,332
Add: Acquisition and transaction expenses	144	1,848	3,707	—	5,699
Add: Losses on the modification or extinguishment of debt and preferred shares and capital lease obligations	—	—	3,800	—	3,800
Add: Changes in fair value of non-hedge derivative instruments	—	—	—	—	—
Add: Asset impairment charges	—	—	—	—	—
Add: Incentive allocations	—	—	—	—	—
Add: Depreciation & amortization expense ⁽¹⁾	4,903	46,117	1,098	—	52,118
Add: Interest expense and dividends on preferred shares	—	—	67,812	—	67,812
Add: Internalization fee to affiliate	—	—	—	—	—
Add: Pro-rata share of Adjusted EBITDA from unconsolidated entities ⁽²⁾	50	27,996	—	—	28,046
Less: Equity in losses (earnings) of unconsolidated entities ⁽³⁾	182	(16,749)	—	—	(16,567)
Adjusted EBITDA	\$ 249,716	\$ 88,210	\$ (39,885)	\$ (6,597)	\$ 291,444

(\$s in thousands)	For the Three Months Ended June 30, 2025				
	Aerospace Products	Aviation Leasing	Corporate and Other	Eliminations	Total
Net income (loss) attributable to shareholders	\$ 133,582	\$ 106,431	\$ (73,389)	\$ (4,935)	\$ 161,689
Add: Provision for (benefit from) income taxes	25,827	26,453	(14,402)	—	37,878
Add: Equity-based compensation expense	168	264	5,083	—	5,515
Add: Acquisition and transaction expenses	1,414	577	2,498	—	4,489
Add: Losses on the modification or extinguishment of debt and preferred shares and capital lease obligations	—	—	—	—	—
Add: Changes in fair value of non-hedge derivative instruments	—	—	—	—	—
Add: Asset impairment charges	—	—	—	—	—
Add: Incentive allocations	—	—	—	—	—
Add: Depreciation & amortization expense ⁽¹⁾	3,704	60,864	1,109	—	65,677
Add: Interest expense and dividends on preferred shares	—	—	67,674	—	67,674
Add: Internalization fee to affiliate	—	—	—	—	—
Add: Pro-rata share of Adjusted EBITDA from unconsolidated entities ⁽²⁾	883	3,932	—	—	4,815
Less: Equity in (earnings) losses of unconsolidated entities ⁽³⁾	(714)	782	—	—	68
Adjusted EBITDA	\$ 164,864	\$ 199,303	\$ (11,427)	\$ (4,935)	\$ 347,805

Adjusted EBITDA Reconciliation by Segment (unaudited)

For the Six Months Ended June 30, 2026					
(\$s in thousands)	Aerospace Products	Aviation Leasing	Corporate and Other	Eliminations	Total
Net income (loss) attributable to shareholders	\$ 377,979	\$ 85,304	\$ (194,911)	\$ (16,597)	\$ 251,775
Add: Provision for (benefit from) income taxes	83,667	26,097	(52,685)	—	57,079
Add: Equity-based compensation expense	250	525	12,904	—	13,679
Add: Acquisition and transaction expenses	129	6,034	15,897	—	22,060
Add: Losses on the modification or extinguishment of debt and preferred shares and capital lease obligations	—	—	3,800	—	3,800
Add: Changes in fair value of non-hedge derivative instruments	—	—	—	—	—
Add: Asset impairment charges	—	—	—	—	—
Add: Incentive allocations	—	—	—	—	—
Add: Depreciation & amortization expense ⁽¹⁾	9,581	99,826	2,224	—	111,631
Add: Interest expense and dividends on preferred shares	—	—	132,928	—	132,928
Add: Internalization fee to affiliate	—	—	—	—	—
Add: Pro-rata share of Adjusted EBITDA from unconsolidated entities ⁽²⁾	464	47,809	—	—	48,273
Less: Equity in losses (earnings) of unconsolidated entities ⁽³⁾	222	(24,426)	—	—	(24,204)
Adjusted EBITDA	\$ 472,292	\$ 241,169	\$ (79,843)	\$ (16,597)	\$ 617,021

For the Six Months Ended June 30, 2025					
(\$s in thousands)	Aerospace Products	Aviation Leasing	Corporate and Other	Eliminations	Total
Net income (loss) attributable to shareholders	\$ 240,225	\$ 183,457	\$ (160,164)	\$ (11,885)	\$ 251,633
Add: Provision for (benefit from) income taxes	45,202	43,801	(28,266)	—	60,737
Add: Equity-based compensation expense	323	439	9,642	—	10,404
Add: Acquisition and transaction expenses	2,546	3,482	5,753	—	11,781
Add: Losses on the modification or extinguishment of debt and preferred shares and capital lease obligations	—	—	6,327	—	6,327
Add: Changes in fair value of non-hedge derivative instruments	—	—	—	—	—
Add: Asset impairment charges	—	—	—	—	—
Add: Incentive allocations	—	—	—	—	—
Add: Depreciation & amortization expense ⁽¹⁾	7,288	124,750	2,026	—	134,064
Add: Interest expense and dividends on preferred shares	—	—	135,829	—	135,829
Add: Internalization fee to affiliate	—	—	—	—	—
Add: Pro-rata share of Adjusted EBITDA from unconsolidated entities ⁽²⁾	1,052	3,804	—	—	4,856
Less: Equity in (earnings) losses of unconsolidated entities ⁽³⁾	(827)	1,559	—	—	732
Adjusted EBITDA	\$ 295,809	\$ 361,292	\$ (28,853)	\$ (11,885)	\$ 616,363

Notes to Non-GAAP Reconciliations - Adjusted EBITDA

(\$s in thousands)

(1) Total

Includes the following items for the three months ended June 30, 2026 and 2025: (i) depreciation and amortization expense of \$46,986 and \$55,236, (ii) lease intangible amortization of \$(89) and \$2,153 and (iii) amortization for lease incentives of \$5,221 and \$8,288, respectively.

Includes the following items for the six months ended June 30, 2026 and 2025: (i) depreciation and amortization expense of \$99,275 and \$114,798, (ii) lease intangible amortization of \$248 and \$5,359 and (iii) amortization for lease incentives of \$12,108 and \$13,907, respectively.

Aviation Leasing

Includes the following items for the three months ended June 30, 2026 and 2025: (i) depreciation expense of \$40,985 and \$50,423, (ii) lease intangible amortization of \$(89) and \$2,153 and (iii) amortization for lease incentives of \$5,221 and \$8,288, respectively.

Includes the following items for the six months ended June 30, 2026 and 2025: (i) depreciation expense of \$87,470 and \$105,484, (ii) lease intangible amortization of \$248 and \$5,359 and (iii) amortization for lease incentives of \$12,108 and \$13,907, respectively.

(2) Total

Includes the following items for the three months ended June 30, 2026 and 2025: (i) net income of \$16,567 and net loss of \$68, (ii) interest expense of \$5,771 and \$1,490, (iii) depreciation and amortization expense of \$5,680 and \$3,470, (iv) acquisition and transaction expenses of \$0 and \$(77), and (v) tax expenses of \$28 and \$0, respectively.

Includes the following items for the six months ended June 30, 2026 and 2025: (i) net income of \$24,204 and net loss of \$732, (ii) interest expense of \$9,267 and \$1,490, (iii) depreciation and amortization expense of \$14,747 and \$3,628, (iv) acquisition and transaction expenses of \$0 and \$470, and (v) tax expense of \$55 and \$0, respectively.

Aerospace Products

Includes the following items for the three months ended June 30, 2026 and 2025: (i) net loss of \$182 and net income of \$714, (ii) depreciation and amortization expense of \$204 and \$169, and (iii) tax expense of \$28 and \$0, respectively.

Includes the following items for the six months ended June 30, 2026 and 2025: (i) net loss of \$222 and net income of \$827, (ii) depreciation and amortization expense of \$631 and \$225, and (iii) tax expense of \$55 and 0, respectively.

Notes to Non-GAAP Reconciliations - Adjusted EBITDA

(\$s in thousands)

Aviation Leasing

Includes the following items for the three months ended June 30, 2026 and 2025: (i) net income of \$16,749 and net loss of \$782 (ii) interest expense of \$5,771 and \$1,490, (iii) depreciation and amortization expense of \$5,476 and \$3,301 and (iv) acquisition and transaction expenses of \$0 and \$(77), respectively.

Includes the following items for the six months ended June 30, 2026 and 2025: (i) net income of \$24,426 and net loss of \$1,559 (ii) interest expense of \$9,267 and \$1,490, (iii) depreciation and amortization of \$14,116 and \$3,403 and (iv) acquisition and transaction expenses of \$0 and \$470, respectively.

⁽³⁾ Total

Excludes the profit elimination of \$6,597 and \$4,935 for the three months ended June 30, 2026 and 2025, respectively, for sales to the 2025 Partnership, within the Aerospace segment.

Excludes the profit elimination of \$16,597 and \$11,885 for the six months ended June 30, 2026 and 2025, respectively, for sales to the 2025 Partnership, within the Aerospace segment.



Appendix

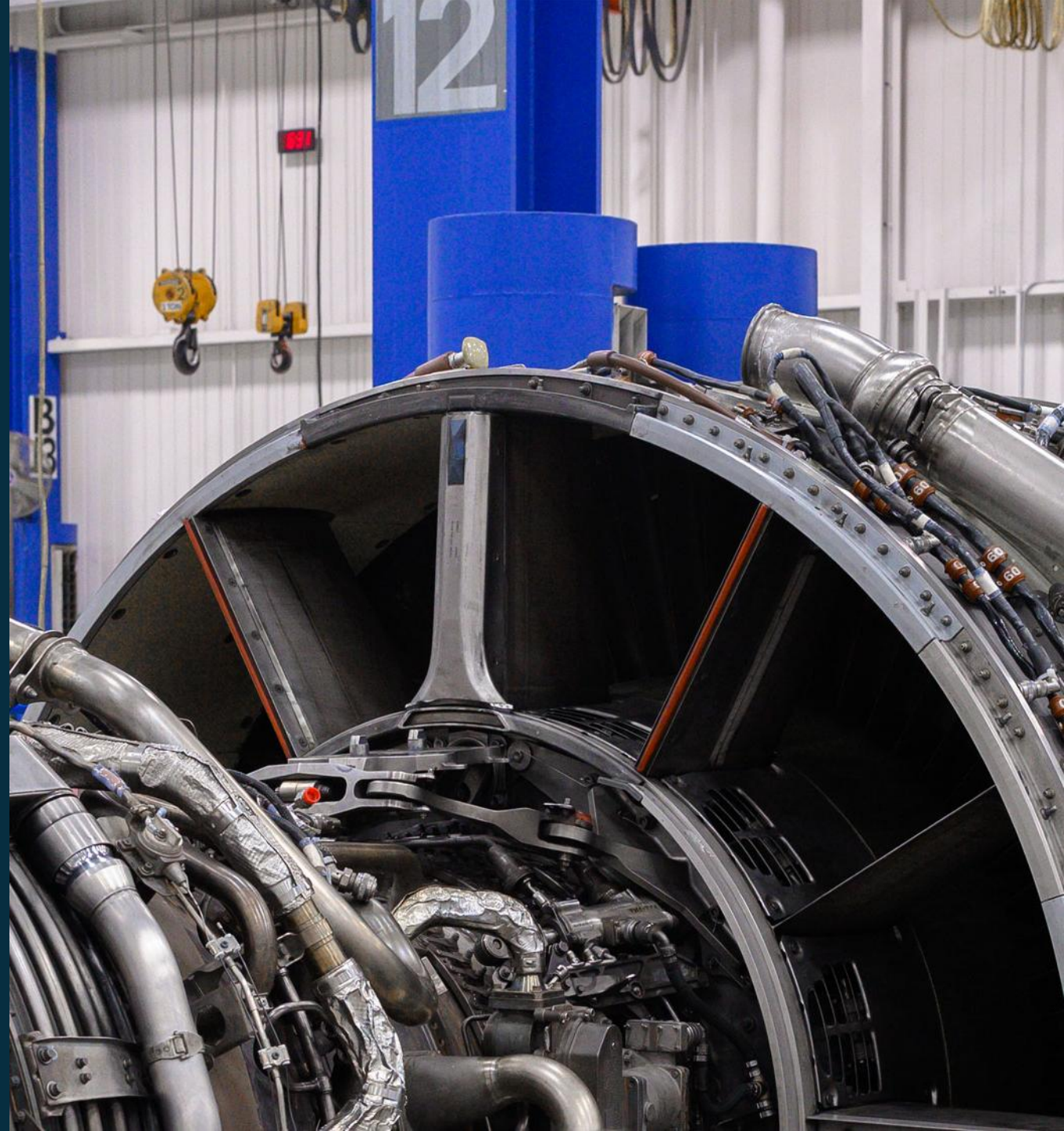
Statement of Operations by Segment

Comparative Statements of Operations

Condensed Balance Sheets

Reconciliation of Non-GAAP Measures

Glossary



Appendix

Glossary

Adjusted EBITDA

In addition to net income (loss), the Chief Operating Decision Maker (“CODM”), who is the Company’s Chief Executive Officer, utilizes Adjusted EBITDA as a key performance measure. Adjusted EBITDA is not a financial measure in accordance with U.S. generally accepted accounting principles (“U.S. GAAP”). This performance measure provides the CODM with the information necessary to assess operational performance and make resource and allocation decisions. We believe Adjusted EBITDA is a useful metric for investors and analysts for similar purposes of assessing our operational performance.

Adjusted EBITDA is defined as net income (loss) attributable to shareholders, adjusted (a) to exclude the impact of provision for (benefit from) income taxes, equity-based compensation expense, acquisition and transaction expenses, losses on the modification or extinguishment of debt and preferred shares and capital lease obligations, asset impairment charges, incentive allocations, depreciation and amortization expense, interest expense and dividends on preferred shares, internalization fee to affiliate, (b) to include the impact of our pro-rata share of Adjusted EBITDA from unconsolidated entities and (c) to exclude the impact of equity in earnings (losses) of unconsolidated entities, if any.

Reconciliations of forward-looking non-GAAP financial measures to their most directly comparable GAAP financial measures are not included in this press release because the most directly comparable GAAP financial measures are not available on a forward-looking basis without unreasonable effort.